

### Memorandum of Understanding

# Between West Yorkshire Integrated Care Board (ICB) and the Voluntary, Community and Social Enterprise sector in West Yorkshire (VCSE)

This document is a written understanding between partners setting out how they will engage and embed the VCSE sector in system level governance and decisionmaking arrangements and collaborate with the sector in West Yorkshire to deliver better health and well-being outcomes for the 2.4 million people who live here.

### **ICB** Vision

We have worked together to develop a shared vision for health and care services across West Yorkshire:

- Places will be healthy you will have the best start in life, so you can live and age well.
- If you have long term health conditions you will be supported to self-care through GPs (General Practitioner) and social care services working together. This will include peer support and via technology, such as telemedicine.
- If you have multiple health conditions, there will be a team supporting your physical, social, and mental health needs. This will involve you, your family and carers, the NHS, social care, and voluntary and community organisations.
- If you need hospital care, it will usually mean going to your local hospital, which works closely with others to give you the best care possible
- Local hospitals will be supported by centres of excellence for services such as cancer and stroke
- All of this will be planned and paid for together, with councils and the NHS working together to remove the barriers created by planning and paying for services separately. For example, community and hospital care working together.
- Communities and staff will be involved in the development and design of plans so that everyone truly owns their health care services

#### Shared principles

All partners agree to act in accordance with the collaborative principles agreed by the Partnership:

- We will be ambitious for the people we serve and the staff we employ.
- The West Yorkshire Partnership belongs to its citizens and to commissioners and providers, councils, and NHS. We will build constructive relationships with communities, groups, and organisations to tackle the wide range of issues which have an impact on health inequalities and people's health and wellbeing.
- We will do the work once duplication of systems, processes and work should be avoided as wasteful and potential source of conflict.
- We will undertake shared analysis of problems and issues as the basis of taking action.
- We will apply subsidiarity principles in all that we do with work taking place at the appropriate level and as near to local as possible.

### Shared values

All partners agree to behave consistently as leaders and colleagues in ways which model and promote the Partnership's shared values:

- We are leaders of our organisation, our place and of West Yorkshire.
- We support each other and work collaboratively.
- We act with honesty and integrity and trust each other to do the same.
- We challenge constructively when we need to.
- We assume good intentions; and
- We will implement our shared priorities and decisions, holding each other mutually accountable for delivery.

# The VCSE in West Yorkshire

In West Yorkshire we recognise the VCSE sector is a vital cornerstone of a progressive health and care system.

The focus for our work as a Partnership is moving increasingly away from simply treating ill health to preventing it, and to tackling the wider determinants of health, such as housing, employment, social inclusion, the physical environment, and health inequalities.

By bringing their unique expertise and insights to the table the VCSE can help shape services and approaches that tackle the root causes of health inequalities and work alongside partners in health and care and communities to change behaviours and attitudes and deliver cost effective solutions to improving population health.

### Our Vision for the VCSE in West Yorkshire

Our vision is a vibrant, sustainable, and resilient Voluntary, Community and Social Enterprise Sector across West Yorkshire which is fully integrated into local place

systems. The VCSE is an equal stakeholder and partner, influencing decisions, delivering solutions and innovation for the benefit of the population and offers critical insight when planning and shaping strategy and services system wide.

### Purpose of the West Yorkshire Memorandum of Understanding

All partners agree, as set out in the ICB constitution, to work together in partnership to realise shared ambitions to reduce health inequalities, improve the health of the people who live in West Yorkshire and improve the quality of their health and care services.

This MOU recognises that the VCSE sector are a key and equal partner in achieving the ICB WY ambitions and vision.

Inclusion of the VCSE in governance and decision-making arrangements, including as a full voting member of the ICB Board and on ICB Committees at place, sets out clearly the commitment to active and meaningful engagement of the VCSE sector.

The ICB is committed to the VCSE being embedded as an essential part of how the system operates at all levels and recognises that much of this work goes on at place and neighbourhood levels and that smaller, local VCSE organisations have an important role to play in this. Local VCSE organisations are committed to proactively engaging with smaller VCSE organisations in the grassroots of our communities ensuring that they are represented and heard. This will include involving the sector in governance structures and system workforce, population health management and service redesign work, leadership, training and development opportunities, and organisational development plans.

The Harnessing the Power of Communities (HPoC) function in the ICB through their HPoC Board - which includes leaders from the VCSE infrastructure organisations in each of the 5 places - is the strategic connection and co-ordinating point with the wider VCSE for the ICB. HPoC will work alongside the sector to ensure they have a voice and influence across ICB functions and that this builds on and supports place-based arrangements.

The Senior Responsible Officer (SRO) for HPoC will also be the VCSE ICB Board Member ensuring connectivity and that the views of the wider VCSE are reflected at ICB Board level.

The emerging WY VCSE Assembly which brings together the wider VCSE across the region will be a point of reference and influence across this work.

These arrangements will also build on the involvement of VCSE partners in relevant forums at place and neighbourhood level.

This document is agreed and signed on behalf of the wider VCSE sector in WY by the Accountable Officers of the VCSE Infrastructure Organisation in each of the five places (Bradford District and Craven; Calderdale; Kirklees; Leeds; and Wakefield.) and Chairs of West Yorkshire wide VCSE Networks.

## Signatures



Cathy Elliot, Chair Designate, Integrated Care Board

Rob Webster, CEO Designate, Integrated Care Board

# On behalf of the VCSE in West Yorkshire:

Community Action Bradford and District, Bradford, and Craven District

Voluntary and Community, Calderdale



Third Sector Leaders, Kirklees

Volition, Forum Central, Leeds

NOVA, Wakefield

West Yorkshire VCSE Voices

West Yorkshire Integrated Volunteering Group

West Yorkshire VCSE Mental Health Group

Date of official signing: 04/07/2022

This document will be reviewed in November 2022 as we recognise that arrangements for the ICB and the place-based committees are still emerging across West Yorkshire. Thereafter, it will be reviewed every two years.